

# PD in Developmental Disability: Key Issues for Staff

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Thinking

Feeling

Temperament

Character

Doing

Intelligence

# Personality and Personality Disorder

Trauma

THE FIVE FACTOR  
MODEL OF  
PERSONALITY

PERSONALITY  
DISORDERS

- Mild LD
- 21 years as the cut off age (DC-LD)

Paranoid, Schizoid, Schizotypal	Paranoid, Schizoid
Antisocial, Borderline, Histrionic, Narcissistic	Dissocial, Emotionally unstable, Histrionic
Avoidant, Dependent Obsessive compulsive	Anxious, Dependent Anankastic

Prevalence figures:

Community LD teams: around 7%

Forensic services: around 50%

# WHAT WILL I COVER IN THIS TALK

1. 'TOXIC' TRANSFERENCE, COUNTER TRANSFERENCE & THE INTER PERSONAL DANCE

2. WAYS OF DEALING WITH IT

The most contact,  
least training  
paradox!

a. STAFF SELECTION

b. STAFF TRAINING & SUPERVISION

c. MANAGEMENT APPROACHES

**Damaging formative experiences, compulsion to re-enact**

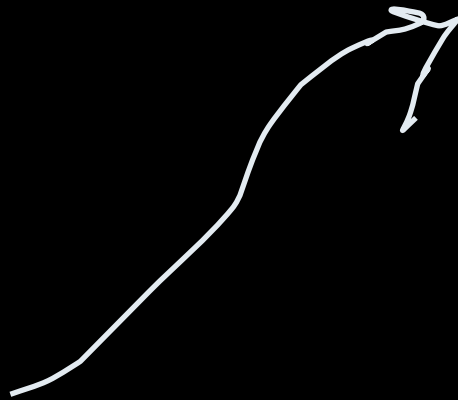
**Lack of trust of others & misinterpreting motives**

**Ambivalence/ rejection of treatment**

**Crisis mode presentations and Impulsivity**

**'Pseudo attachments' and 'controlling strategies'**

**“A vulnerability masked by the  
threat they pose....”**



**‘Traumatised victims  
who have become  
fearsome  
perpetrators’**

**Staff become target of intolerable feelings (guilt, anxiety, depression, jealousy, hostility, neediness)**

**Male staff: vulnerable to reacting punitively**

**Female staff: confronted with explicit/ subtle sexual harassment and an invitation to 'charm away hostility'.**

**Transference: The feelings of patients towards carers/ clinicians  
(with origins in early experience)**

**Counter transference: The feelings stirred up in a clinician and the clinician's projection on to the patient.**



**Descriptions from General  
Practice in the 1970s:  
“Physician’s dread”**

**The  
clinger**

*aversion*

**The  
demander**

*the desire to  
counter attack*

**The  
help  
rejecter**

*depression*

**The  
self destructive  
denier**

*rejection  
and malice*

# 'TOXIC' TRANSFERENCE PATTERNS

**Comparing staff members**

**Adopt staff language, style**

**Provide minimal information to see how they cope**

**Single staff out for special attention**

**Complaints**

**Exploit inter professional rivalries**

**Question others about the actions taken by the therapist previously**

**Flirt/ reject**

**Refuse to follow directions**

**The 'inter-personal dance'  
between patients with PD  
& staff: 4 patterns**

## **1. The 'pull to punish'**

- **Physical security alone not enough**
- **Emotional vulnerability needs to be addressed**

## **2. Acting out, Displacement & Splitting**

**Non-conscious behavioural acting out of intolerable feelings. Serves 2 functions: expressive and defensive**

**Displacement of emotions about patients to more concrete external frustrations**

**Splitting: good and bad objects set in opposition, provoke team members to ally with one another in defence or opposition to a patient.**

### **3. Damaging repetitions**

- **Projective identification**
- **The challenge of exploring which feelings belong to who**

## 4. Boundary violations

- ❖ **Therapeutic alliance: 'aching awareness' of past loss and trauma**
- ❖ **Attachment related distress should be anticipated**
- ❖ **Intense relationship and attraction**
- ❖ **Healthy: working through it**
- ❖ **Unhealthy: eroticism of transference/ countertransference becomes secret and is acted on**

**Boundary crossings**

**Boundary violations**

**Test: Can the event in question be discussed in therapy or supervision?**

**Dictum: Explore before action.**



# POTENTIAL RED FLAG PATTERNS

**DETACHMENT FROM  
PROFESSIONAL ROLES  
(SECRETS)**

**PERSONALISING THE THERAPEUTIC  
RELATIONSHIP**

**FLIRTATION AS A RESPONSE  
TO HOSTILITY**

**COMPLYING WITH PATIENT  
REQUESTS FOR  
PHYSICAL/ SEXUAL CONTACT**

**BELITTLING OTHER  
PROFESSIONALS**

**TEAM DISAGREEMENTS  
REHEARSED WITH PATIENTS**

**COLLUSION WITH BOUNDARY  
VIOLATIONS**

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# STAFF SELECTION

**Containment**

**Psychic survival: ability to think your own thoughts while  
Remaining functional and effective**

**Ability to resolve conflict assertively**

**Past unethical relationships and current vulnerabilities?**

# STAFF SELECTION

Explore motivation and interests

*Experience, attitudes and attributions*

*Burnout scores (link to high EE)*

*Voyeuristic motivations?*

# TRAINING

Foundation training on PD, and interface with developmental disabilities

Relational security

Violence, risk, health and safety

Interactions and boundaries

Therapy skills

Importance of timing !

# SUPERVISION

## 2 PRIMARY ASPECTS

Maintain appropriate boundaries for professionals and services

Attend to the needs of the staff member

*A formative, restorative and normative function*

# SUPERVISION

**Group approaches**

***Reflective Practice***

***Master classes***

***Peer supervision***

**‘Compassionate neutrality’**

**‘Balancing realism with optimistic  
hope of change and growth’**



# MANAGEMENT APPROACHES

**SELECT MOTIVATED STAFF**

**PROVIDE TRAINING**

**FOCUS ON DUTY OF CARE**

**ATTEND TO CHANGES IN MORALE/  
ATTITUDES**

**PROMOTE REFLECTIVE  
ENQUIRY**

**BALANCE TRUST & CONTROL**

**SWIFT, CALM RESPONSE TO RULE BREAKING**

**OPPORTUNITIES TO  
'LET OFF STEAM'**

**COMMUNICATE LEARNING  
POINTS FROM SETBACKS  
DIRECTLY TO STAFF**

# WHAT WE COVERED

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